

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

DATE: January 26, 2010

TO: Antonio R. Villaraigosa, Mayor
Eric Garcetti, Council President
Bernard Parks, Chair, Budget and Finance Committee
Los Angeles City Council

FROM: Wendy Greuel, City Controller



SUBJECT: BUDGETARY CASH FLOW

As City Controller, it is my responsibility to provide you with an independent review of the City's General Fund cash flow. Traditionally, I report to you on March 1st of each year but the situation we are facing is so dire, I am compelled to update you now so that urgent action can be taken immediately. Failure to act now may cause catastrophic cuts to have to be made later this year. Based upon expenditures from the first 14 pay periods, additional revenue shortfalls, and despite the beginning of the ERIP and other cost saving measures, I now anticipate that the City will face a **\$199 Million General Fund shortfall by June 30th – the end of the current fiscal year.** Closing this gap will require not only immediate but far reaching action. In addition, any budget balancing action must take effect immediately in order to reduce or eliminate the shortfall for *this fiscal year* – prior to June 30, 2010.

The City Charter requires that the budget be balanced each year. Maintaining a deficit of this size eliminates the possibility of balancing the budget under prevailing conditions. In other words, the City could tap its entire \$189 million Reserve Fund as it currently stands and still fail to completely eliminate the budget shortfall. I am extremely concerned about the prospects of using a majority of the Reserve Fund let alone the entire Fund to balance the budget due to the risks such an action would create. Using the Reserve Fund may appear to be the most easily available option to balance the budget but doing so would have serious negative consequences.

To deplete the majority of the Reserve Fund this year would leave the City with no margin for error and a total inability to respond to further revenue shortfalls. The City's own policy targets maintaining a 5% balance in the Reserve Fund which would equal approximately \$220 million. We have not met that target during the current fiscal year in that the Reserve Fund has always totaled less than \$190 million. Thus our Reserve Fund is currently underfunded. Among other negative impacts, if the Fund were drastically reduced or virtually eliminated, it would impair our ability to issue Tax and Revenue Anticipation Notes (TRANS) to meet cash needs for our 2010-11 fiscal year either by increasing the cost of borrowing or, worse yet, jeopardizing our ability to obtain the loan in the first place. I cannot urge you strongly enough to act quickly to address this crisis. My office stands ready to assist in any way possible.

Antonio R. Villaraigosa, Mayor
Eric Garcetti, Council President
Bernard Parks, Chair, Budget and Finance Committee
Los Angeles City Council
January 26, 2010
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There have been various options discussed and set forth for closing the deficit. I am sure that everyone can agree that not acting is simply not an option. Every day that steps are not taken to eliminate this shortfall will lead to more drastic service cuts at a time when Angelenos are already struggling. For example, a shortfall of \$199 million is approximately 4 weeks of salary for all City Employees, both sworn police and fire as well as civilian.

The anticipated \$199 million shortfall this fiscal year is based upon the following major assumptions:

- A \$169 million decrease in General Fund Revenue;
- The previously budgeted \$46.8 million appropriation from the General Fund to the Reserve Fund does not occur;
- There will be additional appropriations to the General Fund from special purpose funds of approximately \$100 million;
- Salary expenditures will exceed what was budgeted by \$96.9 million;
- All ERIP reductions will be off payroll by June 5;
- Of the ERIP reduction of 2,400 positions, approximately 600 are positions in departments which do not impact the General Fund (Airports, Harbor, etc.) and approximately 600 will be special purpose funded positions. Thus, ERIP will result in an approximately 1,200 position reduction in General Fund staffing.

It should be noted that due to factors such as additional employees retiring though ERIP beyond those currently eligible and changes in other expenditure trends, as we progress towards the preparation of our March 1 Revenue Estimate required by the Charter, our numbers may change.

This is the most comprehensive analysis of the City's cash flow situation to date; attached are current cash flow details, a complete set of assumptions and other supporting documentation. I intend to issue a companion letter shortly to open discussion on prioritizing payments should the General Fund have insufficient cash to meet all its obligations. If you have any questions, please contact me at 978-7200, Claire Bartels, Chief Deputy Controller at 978-7323 or Bill Lamb, Director of Financial Analysis and Reporting at 978-7203.

cc: Miguel A. Santana, City Administrative Officer
Gerry F. Miller, Chief Legislative Analyst

**City of Los Angeles
Fiscal Year 2009-10 Cash Flow Assumptions**

1. Revenue is down by approximately \$169 million.
2. The budgeted appropriation to the Reserve Fund of \$46.8 million will not occur.
3. Additional allocations from other funds of approximately \$100 million. \$82 million is assumed to replace General Fund funding and \$18 million is additional funding.
4. Of the total Allocations From Other Funds (both budgeted and additional), we estimate that approximately 15% or \$136 million will revert to Special Purpose Funds. This is based on 10% furlough to EAA employees, 5% furlough for Coalition employees, no back fills for ERIP, managed hiring vacancies and Coalition overtime reductions. At year end based upon actuals, the 15% may change up or down.
5. Approximately 1/3 of the General Fund funding for positions comes from Special Purpose Funds. By reducing staffing, ERIP, and furloughs, the Special Purpose Funds allocation to the General Fund will decrease by approximately \$35 million. Further, since these funds contribute revenue to Licenses, Permits, Fees and Fines based on recovery of related costs, that revenue is reduced as the amount of staffing cost is reduced.
6. The savings from overtime is reflected in the December 30, 2009 payday and is carried forward implicitly in all the additional calculations.
7. The retirement of 2,400 employees, based on information in the ERIP web page, indicates approximately 600 are from Airports, Harbor, Recreation & Parks, Library, Pensions and LACERS which do not directly impact the General Fund, reducing ERIP savings to 1,800 positions. Further, approximately 1/3 of civilian positions are funded by special purpose funds which could reduce general fund savings to 1,200 positions. Attachment 3 and 4 summarize ERIP savings by payday.
8. Other than salary expense, our cash flow assumes no unusual expense and any judgment settlement payments over the budgeted amount will be paid using judgment obligation bonds.
9. We have deducted from the salary account the fiscal year 2009-10 sick time payouts deferred to next year. We also did not include money for ERIP bonuses (sick, vacation, cash) to be paid in future years.

10. This assumes that there are no payouts in the current year for increased banked overtime other than the estimated \$4 million overtime payout that normally occurs in June. As the ERIP progresses, savings from furloughs will be reduced.
11. The civilian ERIP salary and furlough savings were computed based on the respective December 30, 2009 payday actual savings.
12. At this time, there is no mechanism in place to aggressively move employees from filled General Fund positions to vacant Special Purpose funded positions, so no savings are assumed.
13. The Power Revenue transfer has been reduced from \$232 million to \$220.5 million to reflect the 8% of gross revenue requirement. We assume that it will not be reduced further.
14. The Reserve Fund is currently at \$189 million. If the Fire Hydrant fund transfer of \$29 million and early reversion of \$10 million occur, this year, then the Reserve Fund will be \$228 million. If judgment bonds are issued to pay off the Reserve Fund loans, the Reserve Fund will increase another \$14.9 million.

**City of Los Angeles
Fiscal Year 2009-10
Cash Flow Additional Observations**

1. The Cash Flow, with all the above assumptions, results in a shortfall of \$199 million in the current fiscal year. Following are two worst case examples if other actions are not taken to reduce the shortfall.

- a. Take \$199 million from the Reserve Fund. This would substantially reduce the Reserve Fund. If the shortfall is understated, it could deplete the Reserve Fund.

Impact: A substantially reduced Reserve Fund going into a year with another projected large budget deficit would reduce Mayor and Council budget flexibility. It would also make meeting cash flow requirements in the new year more difficult, especially if our bond rating is reduced making it more difficult, expensive or impossible to issue a TRAN for needed cash flow.

- b. Not pay employees for the last 4 weeks of the fiscal year and/or reduce year end encumbrances by \$160 million.

Impact: This would reduce current year cost but defer payments into the next fiscal year, a year with a projected large Budget Deficit. We are also deferring other costs (sick leave payouts, ERIP bonuses) into the new year. This type of deferral of current year obligations into a future year would likely raise questions about financial stability by our external auditor, bond raters and bond buyers. It also may be illegal.

2. Increasing the Reserve Fund by reducing cash balances in the Special Parking Revenue Fund (\$39 million), Fire Hydrant Fund (\$29 million), and General Fund early reversions (\$10 million) reduces cash in those funds for cash flow borrowing by \$78 million in the first six months of the next fiscal year. Substantially reducing or depleting the Reserve Fund to balance this years budget also exacerbates our cash flow problems next fiscal year resulting in the need for a Cash Flow TRAN in excess of the \$400 million issued this year.

City of Los Angeles
 Salary Expenditure Projections Based Upon Salary Account Pro-Rated Across 26 Pay Period
 Exclude Recreation & Parks, Library and Proprietary Departments
 Budget FY 2009-10

Payment Date	Sworn Officers		Total Sworn	Total Civilian	Pay Period Total	Cumulative Actual Total	Projected Total / Period	Cumulative Projected Total	Variance	Furlough Savings				ERIP Savings	Dec Alloc Sp Fds	ERIP Retirees
	Fire	Police								EAA	Coalition	Others	Total			
FY 2009-10 Budget								2,737,513,125								
7/1/09	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--
7/15/09	5,659,633	13,060,686	18,720,319	18,346,466	37,066,785	37,066,785	35,984,000	35,984,000	1,082,785	--	--	--	--	--	--	--
7/29/09	17,606,876	40,870,382	58,477,258	56,001,187	114,478,445	151,545,230	103,914,000	139,898,000	11,647,230	1,981,486	--	--	1,981,486	--	653,890	--
7/29/09	--	10,174,514	10,174,514	--	10,174,514	161,719,744	9,490,000	149,388,000	12,331,744	--	--	--	--	--	--	--
8/12/09	19,890,950	39,101,449	58,992,399	56,130,510	115,122,909	276,842,653	103,914,000	253,302,000	23,540,653	1,976,548	--	--	1,976,548	--	652,261	--
8/26/09	16,826,155	39,368,891	56,195,046	55,678,194	111,873,240	388,715,893	103,914,000	357,216,000	31,499,893	1,963,153	--	--	1,963,153	--	647,840	--
9/9/09	18,664,155	38,976,468	57,640,623	56,456,077	114,096,700	502,812,593	103,914,000	461,130,000	41,682,593	1,980,428	--	--	1,980,428	--	653,541	--
9/23/09	16,685,775	38,967,848	55,653,623	56,228,317	111,881,940	614,694,533	103,914,000	565,044,000	49,650,533	1,966,771	--	--	1,966,771	--	649,034	--
10/7/09	17,791,888	38,836,733	56,628,621	56,303,776	112,932,397	727,626,930	103,914,000	668,958,000	58,668,930	1,959,575	--	--	1,959,575	--	646,660	--
10/21/09	16,069,530	38,674,161	54,743,691	56,696,009	111,439,700	839,066,630	103,914,000	772,872,000	66,194,630	1,954,760	--	--	1,954,760	--	645,071	--
11/4/09	17,659,675	38,716,460	56,376,135	55,839,614	112,215,749	951,282,379	103,914,000	876,786,000	74,496,379	1,976,392	--	--	1,976,392	--	652,209	--
11/18/09	16,540,940	38,963,629	55,504,569	54,874,280	110,378,849	1,061,661,228	103,914,000	980,700,000	80,961,228	1,967,020	1,064,691	--	3,031,711	--	1,000,465	--
12/2/09	18,042,988	36,040,674	54,083,662	54,085,883	108,169,545	1,169,830,773	103,914,000	1,084,614,000	85,216,773	1,972,129	1,297,825	--	3,269,954	--	1,079,085	--
12/16/09	17,048,438	36,164,897	53,213,335	55,020,395	108,233,730	1,278,064,503	103,914,000	1,188,528,000	89,536,503	1,964,357	1,229,840	--	3,194,197	--	1,054,085	--
12/16/09	--	--	--	1,210,040	1,210,040	1,279,274,543	--	1,188,528,000	90,746,543	--	--	--	--	--	--	--
12/30/09	18,992,532	36,158,661	55,151,193	52,399,683	107,550,876	1,386,825,419	103,914,000	1,292,442,000	94,383,419	1,956,412	1,264,740	58,462	3,279,614	89,616	1,111,846	30
1/13/10	18,279,441	36,179,860	54,459,301	53,198,141	107,657,442	1,494,482,861	103,914,000	1,396,356,000	98,126,861	--	--	--	3,279,614	89,616	1,111,846	--
1/13/10	13	14,288	14,301	2,697,244	2,711,545	1,497,194,406	11,674,000	1,408,030,000	89,164,406	--	--	--	--	--	--	--
1/27/10					106,014,284	1,603,208,690	103,914,000	1,511,944,000	91,264,690	--	--	--	3,220,814	985,716	1,388,155	300
2/10/10					106,014,284	1,709,222,974	103,914,000	1,615,858,000	93,364,974	--	--	--	3,220,814	985,716	1,388,155	--
2/24/10					106,014,284	1,815,237,258	103,914,000	1,719,772,000	95,465,258	--	--	--	3,220,814	985,716	1,388,155	--
3/10/10					105,118,184	1,920,355,442	103,914,000	1,823,686,000	96,669,442	--	--	--	3,162,014	1,881,816	1,664,464	300
3/24/10					105,118,184	2,025,473,626	103,914,000	1,927,600,000	97,873,626	--	--	--	3,162,014	1,881,816	1,664,464	--
4/7/10					104,222,084	2,129,695,710	103,914,000	2,031,514,000	98,181,710	--	--	--	3,103,214	2,777,916	1,940,773	300
4/21/10					104,222,084	2,233,917,794	103,914,000	2,135,428,000	98,489,794	--	--	--	3,103,214	2,777,916	1,940,773	--
5/5/10					103,325,984	2,337,243,778	103,914,000	2,239,342,000	97,901,778	--	--	--	3,044,414	3,674,016	2,217,082	300
5/19/10					103,325,984	2,440,569,762	103,914,000	2,343,256,000	97,313,762	--	--	--	3,044,414	3,674,016	2,217,082	--
6/2/10					102,707,675	2,543,277,437	103,914,000	2,447,170,000	96,107,437	--	--	--	3,003,842	4,292,325	2,407,735	207
6/16/10					102,707,675	2,645,985,112	103,914,000	2,551,084,000	94,901,112	--	--	--	3,003,842	4,292,325	2,407,735	--
16/16/10					4,111,000	2,650,096,112	4,111,000	2,555,195,000	94,901,112	--	--	--	--	--	--	--
6/30/10					102,408,975	2,752,505,087	103,914,000	2,659,109,000	93,396,087	--	--	--	2,984,242	4,591,025	2,499,838	100
Yr-end Encumbrance					81,927,180	2,834,432,267	78,404,000	2,737,513,000	96,919,267	--	--	--	--	3,672,820	1,212,031	--
Total	235,758,989	520,269,601	756,028,590	741,165,816	2,834,432,267		2,737,513,000						69,087,855	36,652,371	34,894,275	1,537

	Projected Savings Computation	Projected General & Special Revenue Funds ERIP Retirees
a Uniform Allowance		
b Tool Allowance	Furlough:	Total ERIP participants 2,400
c Excess Sick Time	Actual savings pay period 13, 12/30/09	Recreation & Parks, Library & Proprietary depts (600)
d Banked overtime	Number of participating employees 16,702	General & Special Purpose funded 1,800
	Average furlough savings per employee per pay period 196	Grandfathered ERIP participants (350 * 75%) (263)
	ERIP	1,537
	Actual savings pay period 13, 12/30/09	89,616
	Number of participating employees	30
	Average ERIP savings per employee per pay period	2,987

City of Los Angeles
 Projected Savings - Early Retirement Incentive Program (ERIP)
 Fiscal Year 2009-10

Payment Date	1st ERIP 30 Retirees	2nd ERIP 300 Retirees	3rd ERIP 300 Retirees	4th ERIP 300 Retirees	5th ERIP 300 Retirees	6th ERIP 207 Retirees	7th ERIP 100 Retirees	Total
12/30/09	\$ 89,616	\$ --	\$ --	\$ --	\$ --	\$ --	\$ --	\$ 89,616
1/13/10	89,616	--	--	--	--	--	--	89,616
1/27/10	89,616	896,100	--	--	--	--	--	985,716
2/10/10	89,616	896,100	--	--	--	--	--	985,716
2/24/10	89,616	896,100	--	--	--	--	--	985,716
3/10/10	89,616	896,100	896,100	--	--	--	--	1,881,816
3/24/10	89,616	896,100	896,100	--	--	--	--	1,881,816
4/7/10	89,616	896,100	896,100	896,100	--	--	--	2,777,916
4/21/10	89,616	896,100	896,100	896,100	--	--	--	2,777,916
5/5/10	89,616	896,100	896,100	896,100	896,100	--	--	3,674,016
5/19/10	89,616	896,100	896,100	896,100	896,100	--	--	3,674,016
6/2/10	89,616	896,100	896,100	896,100	896,100	618,309	--	4,292,325
6/16/10	89,616	896,100	896,100	896,100	896,100	618,309	--	4,292,325
6/30/10	89,616	896,100	896,100	896,100	896,100	618,309	298,700	4,591,025
7/14/10	71,693	716,880	716,880	716,880	716,880	494,647	238,960	3,672,820
Total	\$ 1,326,317	\$11,470,080	\$ 8,781,780	\$ 6,989,580	\$ 5,197,380	\$ 2,349,574	\$ 537,660	\$ 36,652,371

**Projected General Fund Receipts
FY 2009-10**

	<u>Budget</u>	<u>Actual Rcpts 12/31/09</u>	<u>Ave % to Total Rcpts</u>	<u>Projection Based on Ave %</u>	<u>Revised Projection</u>	<u>Diff Projection / Budget</u>
Property Taxes	1,002,720,000	424,111,705	47.34%	1,022,525,830	1,015,870,000	13,150,000
Property Taxes-Sales Tax Repl	108,472,000	--		108,472,000	84,976,000	(23,496,000)
Property Taxes-VLF Repl	307,678,000	--		307,678,000	320,224,000	12,546,000
Total Property Tax	1,418,870,000	424,111,705		1,438,675,830	1,421,070,000	2,200,000
Telephone Users' Tax	284,875,000	135,344,919	50.18%	269,718,850	269,719,000	(15,156,000)
Electric Users' Tax	299,000,000	159,125,029	52.43%	303,499,960	303,500,000	4,500,000
Gas Users' Tax	84,000,000	23,342,934	36.65%	63,691,498	63,691,000	(20,309,000)
Total Utility Users' Tax	667,875,000	317,812,882		636,910,308	636,910,000	(30,965,000)
Licenses, Permits, Fees	723,126,115	245,994,855		700,000,000	692,611,000	(30,515,115)
Business Tax	426,157,000	40,213,670		426,157,000	426,157,000	--
Sales Tax	304,243,000	140,420,990	51.61%	272,080,973	272,081,000	(32,162,000)
Transient Occupancy Tax	130,200,000	60,384,144	49.51%	121,963,531	121,963,000	(8,237,000)
Documentary Transfer Tax	100,000,000	44,678,640	55.03%	81,189,606	81,190,000	(18,810,000)
Parking Users' Tax	82,300,000	41,968,877	49.00%	85,650,769	85,650,000	3,350,000
Interest Receipts	22,080,000	20,051,601		22,080,000	22,080,000	--
Power Revenue Transfer	232,000,000	--		220,474,800	220,475,000	(11,525,000)
Parking Fines	134,000,000	66,297,613	47.82%	138,639,927	138,640,000	4,640,000
Franchise Income	49,479,000	18,794,478	45.70%	41,125,772	41,126,000	(8,353,000)
State Motor Vehicle License Fees	12,000,000	5,818,034	55.45%	10,492,397	10,492,000	(1,508,000)
Grant Receipts	16,000,000	3,159,960	42.75%	7,391,719	16,000,000	--
Residential Development Tax	1,700,000	452,100	56.89%	794,692	795,000	(905,000)
Transfer from Telecom Dev Acct	6,223,000	--		6,223,000	6,223,000	--
Transfer fr Special Parking Rev Fd	61,371,000	--		25,371,000	25,371,000	(36,000,000)
Tobacco Settlement	12,166,000	--		12,166,000	12,166,000	--
Sub-total	4,399,790,115	1,430,159,549		4,247,387,323	4,231,000,000	(168,790,115)
Allocation from other funds	805,380,000	337,167,923			684,573,000	
Additional Alloc from other funds	--	58,240,929			85,000,000	
Total	<u>5,205,170,115</u>	<u>1,825,568,401</u>				

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25-Jan-10

CITY OF LOS ANGELES
PROJECTED CASH FLOW FY 2009-10
GENERAL FUND (IN THOUSANDS)

	Adopted Budget	7/1/09	7/15/09	7/29/09	8/12/09	8/26/09	9/9/09	9/23/09	10/7/09	10/21/09	11/4/09	11/18/09	12/2/09	12/16/09	12/30/09	1/13/10
1 Cash Balance Beginning, General Fund	409,336	409,336	291,406	129,311	77,400	126,207	124,073	78,026	70,374	70,568	75,717	20,510	31,579	34,903	58,756	163,204
2 Prior Year Enc - Salaries	198,069	(115,986)	(82,079)	--	(4)	208	--	--	--	--	--	--	--	--	--	--
3 Prior Year Enc - Services, Equip	204,759	(1,119)	(20,145)	(31,612)	(17,951)	(12,454)	(13,777)	(6,463)	(6,584)	(5,135)	(2,997)	(2,666)	(3,251)	(6,777)	(3,949)	(2,885)
4 Total Prior Year Encumbrances	402,828	(117,105)	(102,224)	(31,612)	(17,955)	(12,246)	(13,777)	(6,463)	(6,584)	(5,135)	(2,997)	(2,666)	(3,251)	(6,777)	(3,949)	(2,885)
5 Inc/Dec In Balance Sheet Accts	--	--	--	--	(7,916)	26,759	(29,758)	19,575	(25,340)	22,645	(19,347)	19,540	21,069	(25,525)	34,689	(35,304)
6 Available Cash Balance	6,508	292,231	189,182	97,699	51,529	140,720	80,538	91,138	38,450	88,078	53,373	37,384	49,397	2,601	89,496	125,015
7 Receipts:																
8 Licenses, Permits, Fees (Regular)	621,622		7,295	9,456	19,302	16,303	12,283	12,140	15,069	32,590	27,896	2,977	18,384	32,010	17,357	(250)
9 Transfer from Harbor	33,526		4	347	25	281	--	9	389	1	2	5,448	--	5,116	--	488
10 Transfer from Airport	67,978		--	2	749	(3)	739	(4)	519	(9)	51	--	--	17,910	2,335	(9)
11 Business Tax	426,157		1,031	2,205	13,312	1,797	3,806	1,588	1,705	2,019	2,465	2,787	1,546	1,556	1,163	3,806
12 Sales Tax	304,243		--	19,976	--	23,675	--	--	27,042	--	20,496	--	23,227	--	26,005	--
13 Electric Users Tax	299,000	4,560	11,400	11,562	11,028	9,449	8,913	8,800	15,505	11,000	15,989	12,411	18,840	9,934	9,713	12,421
14 Gas Users Tax	84,000		--	--	3,783	--	3,713	--	3,619	7	3,633	3	--	3,663	--	4,922
15 Telephone Users tax	284,875		30	6,714	15,827	1,015	21,953	255	22,043	442	21,632	22	10,208	11,485	836	22,886
16 Transient Occupancy Tax	130,200		738	2,612	7,334	2,140	8,716	664	9,341	1,034	7,785	1,363	3,887	5,955	2,347	6,925
17 Documentary Transfer Tax	100,000		--	7,753	(23)	8,302	--	6,605	--	8,225	(2)	7,437	--	6,382	--	(19)
18 Parking Users' Tax	82,300		1,344	1,932	5,041	1,924	5,652	641	6,394	550	5,822	557	2,205	5,113	1,507	4,527
19 Residential Development Tax	1,700		18	156	47	19	31	17	33	9	50	30	12	15	14	22
20 Interest Receipts	126,450		7,248	6,167	7,256	6,841	6,530	11,333	7,473	3,644	6,675	3,445	5,491	6,216	2,634	3,835
21 Interest Allocations	(104,370)		--	--	--	--	(13,737)	--	(17,081)	--	--	(13,909)	--	(9,260)	(9,645)	--
22 Power Revenue Transfer	232,000		--	--	--	--	--	--	--	--	--	--	--	--	--	--
23 Parking Fines	134,000		--	11,532	--	11,628	11,260	--	10,973	--	--	10,775	--	10,130	--	--
24 Franchise Income	49,479		360	180	4,815	3,308	254	72	232	316	816	4,703	3,495	47	103	232
25 Grant Receipts	16,000		52	882	161	192	432	170	196	45	477	294	70	72	45	726
26 Property Taxes	1,002,720		--	32,561	--	51,648	--	(4)	--	--	--	--	32,853	(18)	307,072	--
27 Property Tax-VLF Replacement	307,678		--	--	--	--	--	--	--	--	--	--	--	--	--	--
28 Property Tax-Sales Tax Replacement	108,472		--	--	--	--	--	--	--	--	--	--	--	--	--	--
29 Alloc from Other Funds (Regular)	805,380		13,608	29,887	3,510	47,080	16,354	36,806	4,973	48,701	4,905	36,923	38,070	43,039	8,571	18,720
30 Dec in Alloc From Other Fds			--	--	--	--	--	--	--	--	--	--	--	--	--	--
31 Add'l Alloc From Other Funds			1	20	23,938	42	9	23,181	2,162	2,639	349	1,359	588	814	1,663	334
32 Transfer From Reserve Fund			--	--	--	--	--	--	--	--	--	--	--	--	--	--
33 Vehicle License Fees	12,000		3,098	--	715	--	--	1,589	--	--	--	416	--	--	--	--
34 Transfer from Telecom Dev Acct	6,223		--	--	--	--	--	--	--	--	--	--	--	--	--	--
35 Special Parking Revenue Transfer	61,371		--	--	--	--	--	--	--	--	--	--	--	--	--	--
36 Tobacco Settlement	12,166		--	--	--	--	--	--	--	--	--	--	--	--	--	--
37 General Fund Receipts per Budget	5,205,170	4,560	46,227	143,944	116,820	185,641	86,908	103,862	110,587	111,213	119,041	77,041	158,876	150,179	371,720	79,566
38 Disbursements:																
39 Salaries	2,737,513		37,067	124,653	115,123	111,873	114,097	111,882	112,932	111,440	112,215	110,379	108,170	109,444	107,551	110,368
40 Inter-fund billings and transfers	101,633		1,075	2,235	1,906	1,960	1,871	1,838	1,915	2,404	2,280	1,856	1,603	1,670	1,571	4,754
41 Services, Supplies, Equipment	817,133	5,385	7,040	13,831	12,756	24,988	23,650	22,611	23,637	24,462	23,811	36,396	25,041	28,861	29,314	20,272
42 Dental & Health Insurance Subsidy	368,742		29,935	--	29,928	--	29,802	--	29,791	--	29,721	8	29,603	--	--	31,484
43 Lease Payments	205,554		30,981	1,330	4,363	42,668	--	17,637	123	4,609	2,877	13,874	5	4,049	628	16
44 Allocations to other funds	309,067		--	22,194	18,066	20,799	--	20,658	71	20,659	1,000	333	8,948	--	8,948	(1)
45 Fire & Police Pension TRAN	665,528		--	--	--	--	--	--	--	--	--	--	--	--	--	--
46 Total General Fund Disbursements	5,205,170	5,385	106,098	164,243	182,142	202,288	169,420	174,626	168,469	163,574	171,904	162,846	173,370	144,024	148,012	166,893
47 Excess of Receipts Over Disbursements		(825)	(59,871)	(20,299)	(65,322)	(16,647)	(82,512)	(70,764)	(57,882)	(52,361)	(52,863)	(85,805)	(14,494)	6,155	223,708	(87,327)
48 Cash Balance End, G/F, Bef. Borrowing		291,406	129,311	77,400	(13,793)	124,073	(1,974)	20,374	(19,432)	35,717	510	(48,421)	34,903	8,756	313,204	37,688
49 Borrowing from TRAN Proceeds		--	--	--	140,000	--	80,000	50,000	90,000	40,000	--	--	--	--	--	--
50 Borrowing from Reserve Fund											20,000	80,000	(100,000)	--	--	--
51 Borrowings from Other Funds												100,000	50,000	(150,000)	--	--
52 Cash Balance End, General Fund		291,406	129,311	77,400	126,207	124,073	78,026	70,374	70,568	75,717	20,510	31,579	34,903	58,756	163,204	37,688

CITY OF LOS ANGELES
 PROJECTED CASH FLOW FY 2009-10
 GENERAL FUND (IN THOUSANDS)

		Adopted Budget	ACTUAL YTD TOTAL													Variance	
			1/13/10	1/27/10	2/10/10	2/24/10	3/10/10	3/24/10	4/7/10	4/21/10	5/5/10	5/19/10	6/2/10	6/16/10	6/30/10	TOTAL	
1	Cash Balance Beginning, General Fund	409,336	409,336	37,688	399,440	324,826	178,414	239,443	214,861	170,888	385,429	78,401	69,121	76,072	12,224	409,336	
2	Prior Year Enc - Salaries	198,069	(197,861)	--	--	--	--	--	--	--	--	--	--	--	--	(197,861)	
3	Prior Year Enc - Services, Equip	204,759	(137,765)	(3,032)	(2,949)	(1,681)	(2,587)	(2,999)	(1,615)	(2,290)	(1,615)	(1,812)	(1,351)	(989)	(873)	(161,556)	
4	Total Prior Year Encumbrances	402,828	(335,626)	(3,032)	(2,949)	(1,681)	(2,587)	(2,999)	(1,615)	(2,290)	(1,615)	(1,812)	(1,351)	(989)	(873)	(359,417)	
5	Inc/Dec In Balance Sheet Accts	--	1,087												(1,087)	--	
6	Available Cash Balance	6,508	74,797	34,656	396,490	323,145	175,828	236,445	213,247	168,598	383,814	76,588	67,770	75,083	10,264	49,919	
7	Receipts:																
8	Licenses, Permits, Fees (Regular)	621,622	222,812	29,935	23,215	34,326	20,344	28,763	23,765	21,432	24,742	21,860	26,086	27,308	89,870	594,459	(30,360)
9	Transfer from Harbor	33,526	12,110	44	2,920	7	13	17	697	9,471	121	469	74	3,165	3,353	32,460	4,500
10	Transfer from Airport	67,978	22,280	992	3,365	5,329	1,054	347	143	3,746	12,739	1,958	415	7,682	5,798	65,847	
11	Business Tax	426,157	40,786	9,674	17,089	38,269	139,652	119,322	26,805	8,140	8,864	6,733	4,219	3,196	3,409	426,158	1
12	Sales Tax	304,243	140,421	20,358	--	23,173	--	23,530	--	20,667	--	21,577	--	--	22,355	272,081	(32,162)
13	Electric Users Tax	299,000	171,525	12,319	10,136	9,598	11,512	10,973	11,517	12,319	9,747	11,811	10,495	10,615	10,934	303,500	4,500
14	Gas Users Tax	84,000	23,343	--	8,215	--	8,870	--	5,583	--	5,417	--	5,525	--	6,720	63,673	(20,327)
15	Telephone Users tax	284,875	135,348	14,870	8,917	11,623	10,768	7,635	14,158	--	19,085	2,735	21,109	--	23,196	269,444	(15,431)
16	Transient Occupancy Tax	130,200	60,841	3,203	8,046	2,520	7,500	2,700	9,205	--	9,934	--	8,098	--	9,915	121,963	(8,237)
17	Documentary Transfer Tax	100,000	44,660	5,470	--	6,890	--	5,410	--	5,670	--	6,370	--	--	6,720	81,190	(18,810)
18	Parking Users' Tax	82,300	43,209	2,189	4,543	1,202	5,613	2,106	4,996	2,103	4,815	3,500	4,128	--	7,247	85,650	3,350
19	Residential Development Tax	1,700	473	15	20	30	39	25	28	23	25	26	18	15	34	771	(929)
20	Interest Receipts	126,450	84,788	4,548	6,188	7,045	7,120	4,063	2,982	7,443	3,057	5,964	2,311	1,491	12,053	149,051	--
21	Interest Allocations	(104,370)	(63,632)	--	--	(7,776)	--	(16,407)	--	(8,089)	--	--	(15,071)	--	(15,969)	(126,943)	
22	Power Revenue Transfer	232,000	--	--	--	--	--	165,356	--	18,373	--	18,373	--	--	18,373	220,475	(11,525)
23	Parking Fines	134,000	66,298	10,599	--	11,886	--	11,202	--	12,221	--	11,913	--	--	14,564	138,683	4,683
24	Franchise Income	49,479	18,933	3,028	1,994	6,417	2,052	163	--	223	2,197	--	5,398	--	460	40,866	(8,613)
25	Grant Receipts	16,000	3,814	461	136	880	2,443	126	88	22	3,256	78	298	2,262	2,659	16,524	524
26	Property Taxes	1,002,720	424,112	161,051	--	62,971	--	10,930	--	214,144	--	--	138,742	--	3,921	1,015,870	13,150
27	Property Tax-VLF Replacement	307,678	--	160,112	--	--	--	--	--	--	--	--	160,112	--	--	320,224	12,546
28	Property Tax-Sales Tax Replacement	108,472	--	42,488	--	--	--	--	--	--	--	--	42,488	--	--	84,976	(23,496)
29	Alloc from Other Funds (Regular)	805,380	351,147	55,652	14,658	58,873	15,302	46,954	20,135	45,826	23,839	34,712	28,430	41,037	68,816	805,380	
30	Dec in Alloc From Other Fds	--	--	--	--	--	--	--	--	--	--	--	--	--	(129,540)	(135,672)	15% reversion
31	Add'l Alloc From Other Funds	--	57,099	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	99,099	
32	Transfer From Reserve Fund	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	
33	Vehicle License Fees	12,000	5,818	--	1,130	--	391	--	--	1,267	--	948	--	--	941	10,496	(1,504)
34	Transfer from Telecom Dev Acct	6,223	--	--	--	--	--	--	--	--	--	--	6,223	--	--	6,223	--
35	Special Parking Revenue Transfer	61,371	--	--	--	--	--	--	--	--	--	--	--	--	25,371	25,371	(36,000)
36	Tobacco Settlement	12,166	--	--	--	--	--	--	12,166	--	--	--	--	--	--	12,166	--
37	General Fund Receipts per Budget	5,205,170	1,866,185	540,508	114,072	276,763	236,172	426,715	135,768	378,500	131,338	152,527	452,598	100,270	194,700	4,999,985	(168,641)
38	Disbursements:																Est Year-End Encumb
39	Salaries	2,737,513	1,497,194	106,014	106,014	106,014	105,118	105,118	104,222	104,222	103,326	103,326	102,708	106,819	102,409	2,752,504	81,927
40	Inter-fund billings and transfers	101,633	28,938	5,136	6,448	4,903	6,590	4,049	6,143	6,590	5,045	4,411	5,191	5,033	6,167	94,644	
41	Services, Supplies, Equipment	817,133	322,055	29,045	29,571	25,300	28,782	29,505	29,834	28,717	30,951	29,045	30,557	26,285	27,994	667,641	160,000
42	Dental & Health Insurance Subsidy	368,742	210,272	--	31,085	--	31,122	--	31,011	--	32,523	--	31,011	--	--	367,024	
43	Lease Payments	205,554	123,160	13,263	11,543	3,271	--	26,387	2,877	4,569	--	7,082	--	6,124	7,296	205,572	
44	Allocations to other funds	309,067	121,675	22,267	1,075	17,520	944	18,752	4,039	17,572	420	16,130	10,342	18,868	12,064	261,667	
45	Fire & Police Pension TRAN	665,528	--	--	--	164,487	--	164,487	--	--	164,487	--	164,488	--	--	657,949	
46	Total General Fund Disbursements	5,205,170	2,303,294	175,725	185,736	321,494	172,556	348,299	178,126	161,670	336,752	159,994	344,297	163,129	155,930	5,007,002	241,927
47	Excess of Receipts Over Disbursements		(437,109)	364,783	(71,664)	(44,731)	63,616	78,417	(42,358)	216,831	(205,414)	(7,467)	108,301	(62,859)	38,770	(7,017)	
48	Cash Balance End, G/F, Bef. Borrowing		(362,312)	399,440	324,826	278,414	239,443	314,861	170,888	385,429	178,401	69,121	176,072	12,224	49,035	42,902	
49	Borrowing from TRAN Proceeds		400,000	--	--	(100,000)	--	(100,000)	--	--	(100,000)	--	(100,000)	--	--	--	
50	Borrowing from Reserve Fund		--	--	--	--	--	--	--	--	--	--	--	--	--	--	
51	Borrowings from Other Funds		--	--	--	--	--	--	--	--	--	--	--	--	--	--	
52	Cash Balance End, General Fund		37,688	399,440	324,826	178,414	239,443	214,861	170,888	385,429	78,401	69,121	76,072	12,224	49,035	42,902	